



# Delivering Growth and Excellence

Bank of China Limited 2011 Interim Results

Aug 24, 2011

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#### **Presentation Team**



Mr. Li Lihui, President



Mr. Chen Siqing, Executive Vice President

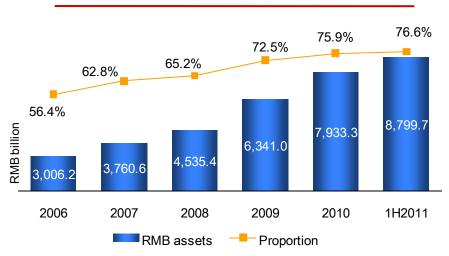


Mr. Yue Yi Executive Vice President

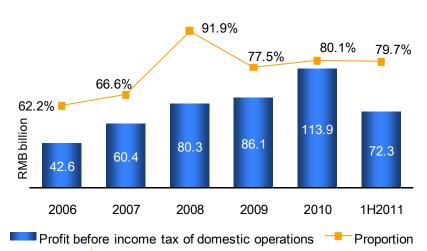


#### Significant Progress in Structural Optimization

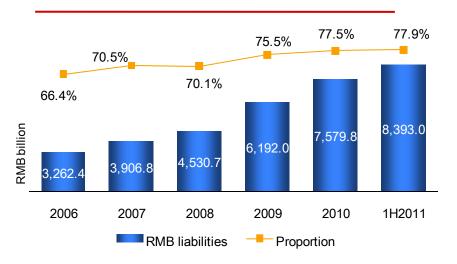
#### Increased proportion of RMB assets



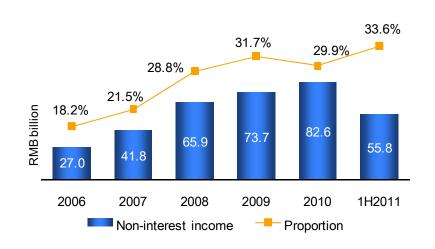
# Increased proportion of profit before income tax of domestic operations



#### Increased proportion of RMB liabilities



#### Increased proportion of non-interest income

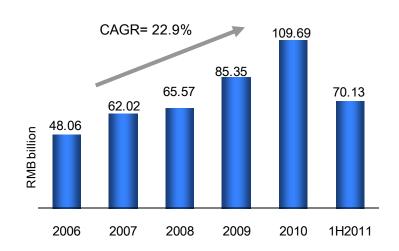




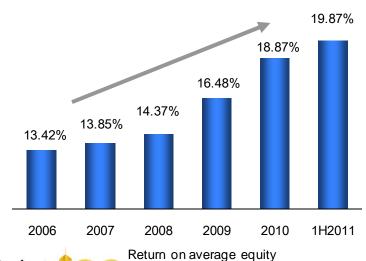


#### Key Financial Indicators Continue to Improve

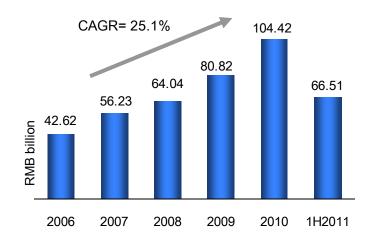
#### Robust growth of after-tax profit



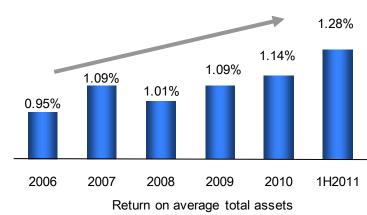
#### Significant increase in ROE



# Robust growth of profit attributable to equity holders



Steady improvement in ROA



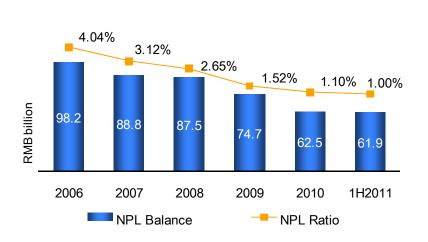


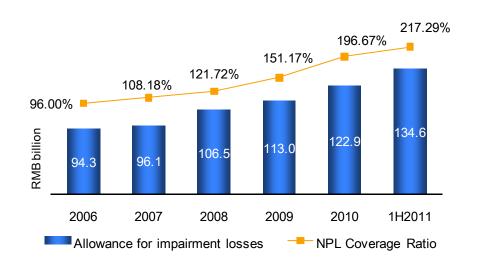
1912-2012

#### Key Financial Indicators Continue to Improve

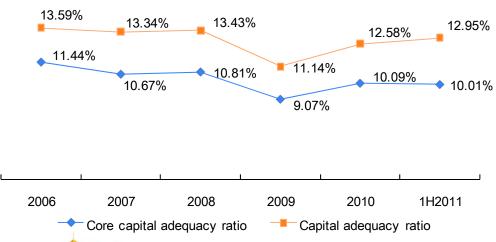
#### Constant improvement in asset quality

#### Continuous increase in coverage ratio





#### Capital adequacy ratio

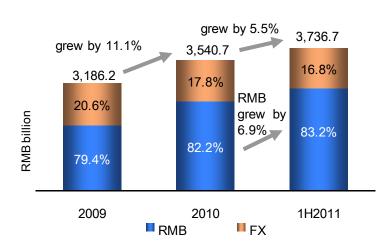




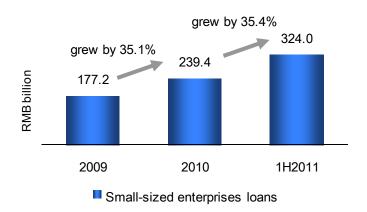


#### Strong Growth of Domestic Business — Corporate Banking

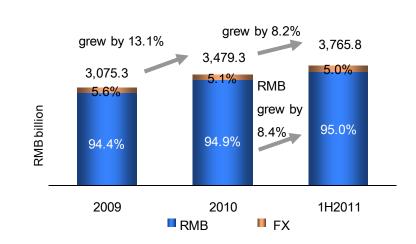
#### Domestic corporate loans



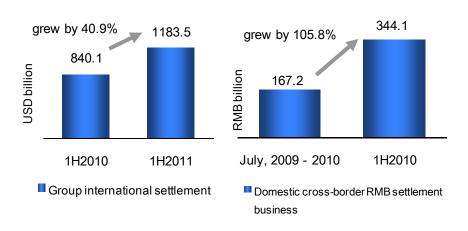
Rapid growth of small-sized enterprise loans



#### Domestic corporate deposits



Leading position in international settlement business

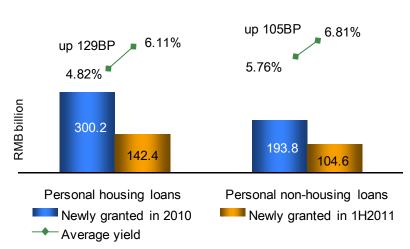




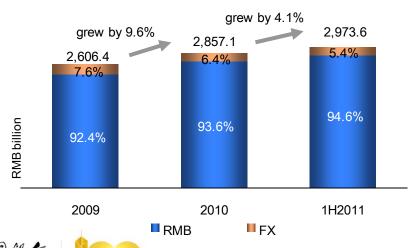


#### Strong Growth of Domestic Business — Personal Banking

# Optimized domestic personal loans structure for higher yield



#### Steady growth in domestic personal deposits



# Accelerated development in middle and high-end businesses



#### Rapid growth in bank card business

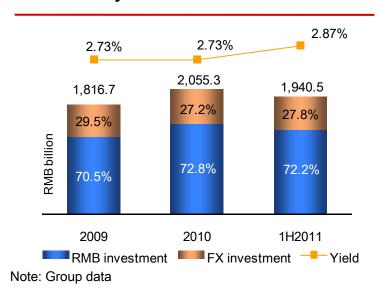
30 June 2011 1H2011 VS 2010		
Accumulated no. of bank card Accumulated no. of effective credit card Accumulated no. of debit card Accumulated no. of overseas debit card	207million	15%
	28.06million	29%
	170 million	13%
	0.32 million	11%
	1H2011 VS 1H2010	
RMB card merchant acquiring	RMB528.6 billion	42%
	RMB801.0 billion	62%



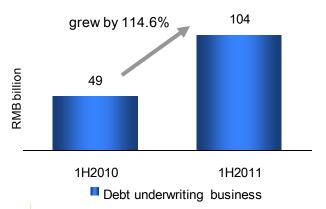


#### Strong Growth of Domestic Business — Financial Markets

#### Increased yield in investment securities



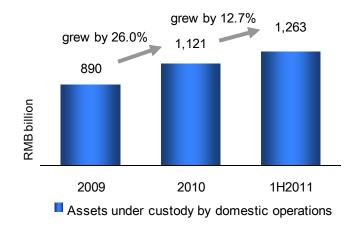
#### Rapid growth of debt underwriting business



#### Leader of trading business

- No.1 in market share for customer account spot exchange
- Topped peers for transaction volumes on the Shanghai Gold Exchange
- Developed proprietary trading businesses for products including the Russian Rouble, South African Rand and the South Korean Won non deliverable forwards (NDF)
- Launched a public quotation business for the purchase and sale of non-USD currencies
- The first Bank to launch the purchase and sale business for spot exchange of RMB against the Kazakhstan Tenge

#### Expanded scale of assets under custody

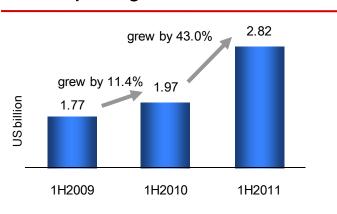






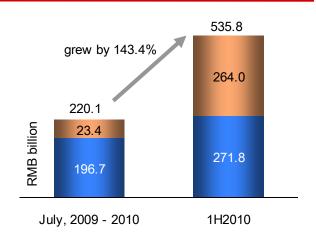
# Expand Overseas Business and Maintain Leading Position of Internationalization

#### Robust profit growth



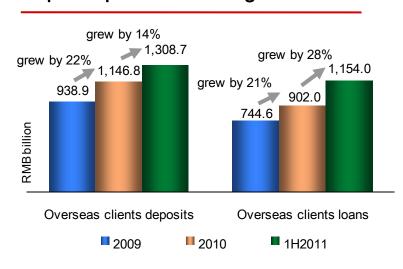
Profit before income tax of overseas operations

#### Leading position in cross-border RMB business



■ Other overseas operations

#### Rapid deposit and loan growth



#### Accelerating outlets distribution

- Newly established the Phnom Penh Branch and Bank of China Kazakhstan, Aktobe Branch
- The China Desk in UAE began operation
- Vigorously promoted network expansion across many other countries and regions

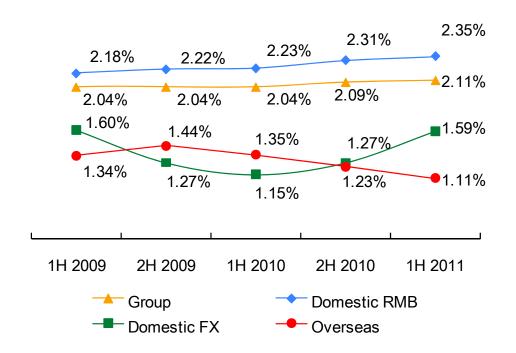
Note:"Overseas" Includes Hong Kong, Macau, Taiwan and Other Countries and Regions





#### Great Potential in Net Interest Margin Improvement

#### Net interest margin increased by 7bps YoY

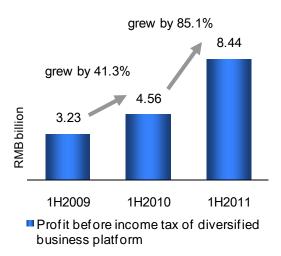




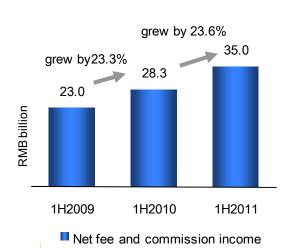


#### Diversified Business Platform Drove Non-Interest Income Growth

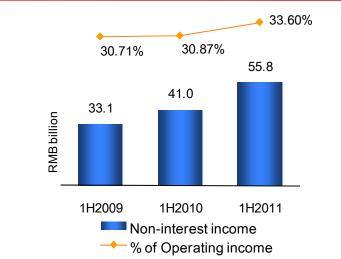
#### Robust profit growth of diversified business



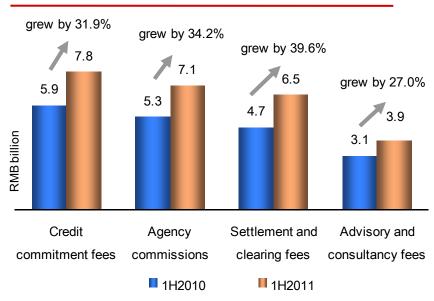
#### Rapid growth of net fee and commission income



#### Continuous increase in proportion of noninterest income



#### Key drivers of fee and commission income







#### Effective and Comprehensive Risk Management

#### **Credit Risk**

- Follow macro-economic changes, enhance supervision of overseas business, and further improve the forward-looking, directional and proactive risk management
- Further improve credit structure. Strengthen credit management on specific industries particularly on local government financing platform and real estate sector
- Proactively exit from high risk non-NPL corporate loans

#### **Market Risk**

- Continue to enhance market risk management
- Strengthen centralized risk control of the Group's trading business and investment securities, improve investment structure
- Enhance interest rate and exchange rate risk management on the banking book

#### Operational Risk

- Integrate operational risk into its comprehensive risk management system
- Establish a comprehensive and reliable internal control and operational risk management system through coordinating the implementation of Basel II and "Company Basic Rules of Internal Control Standard"

#### Country Risk

- Brought country risk into the Bank's comprehensive risk management system
- Revise the country risk management policy
- Create sovereign rating model, set up risk limits and monitor the exposure

#### New Basel Accord

- Implement the "New Basel Accord" in a steady approach
- Essentially completed the implementation of the Pillar I measurement system of Basel II
- Apply the results more widely and deeply, optimise asset structure and capital saving
- Closely follow regulatory reforms, devise a scheme for the coordinated implementation of Basel II and Basel III, and accelerate the implementation of an advanced approach to Basel II

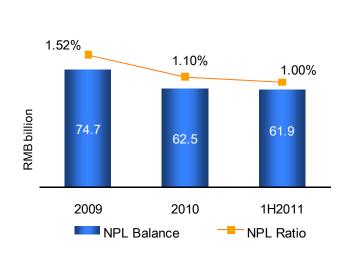


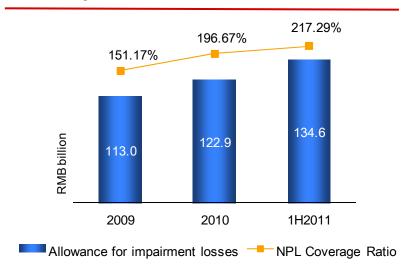


#### Sound Asset Quality – Overall

#### Dual decline of NPL balance and NPL ratio

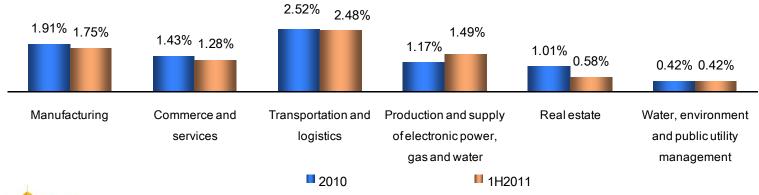
#### Coverage ratio further increased





#### Impaired loan ratio for major industries

#### Impaired loan ratio for major domestic corporate loans

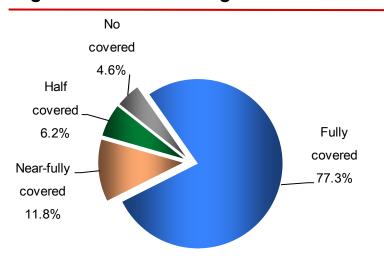




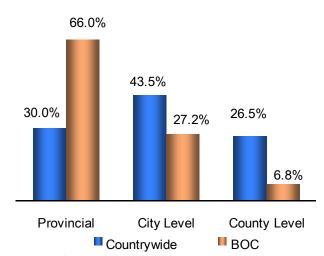


#### Sound Asset Quality – LGFV Loan

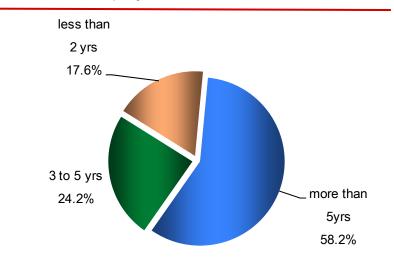
#### High cash flow coverage



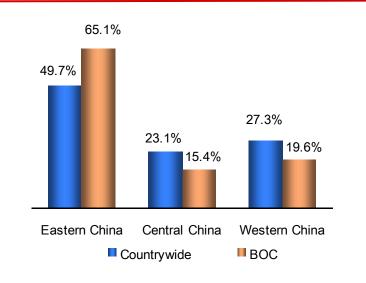
#### Loans to provincial and city level exceed 90%



#### Balanced repayment schedule



#### Reasonable geographic distribution





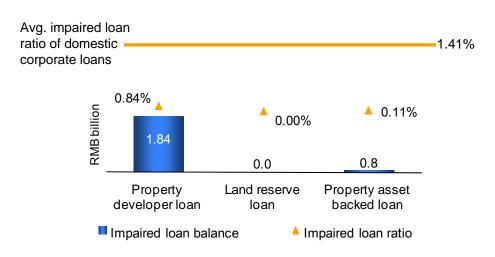


#### Sound Asset Quality – Real Estate Loan

#### Lower balance and proportion

# 5.84% 218.4 1.08% 1.08% 72.1 Property developer loan Loan Balance as % of domestic corporate loan

#### Better asset quality



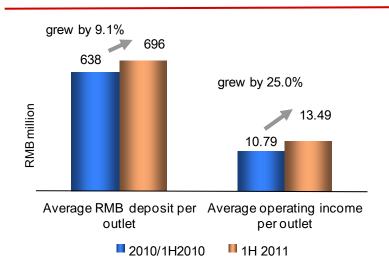
- 61.7% of customers are either qualified as HQ or provincial branch key accounts.
   42.2% are HQ key accounts
- Average contract term of property developer loans is 2.66 years, while the actual repayment term is even shorter
- Average LTV is about 50%



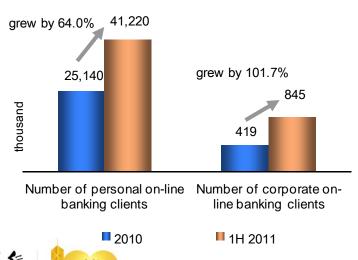


#### Channel Construction Promote Business Development

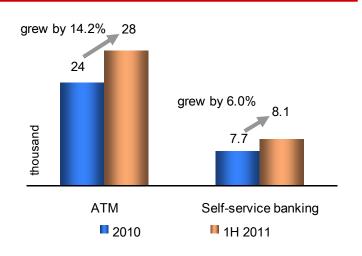
#### Outlet efficiency continuously enhanced



#### Online banking developed rapidly



#### Self-service facilities increased



#### Promote outlet development and efficiency

- Continue to enhance middle and large size fullfunction outlets
- Enlarge outlets scale
- Allocate more human resource to support subbranch level business development
- Improve the sales and service capabilities of outlets for corporate banking
- Strengthen customers acquiring and marketing function of outlets in its adjacent area
- Enhance self-service function





#### IT Blueprint Improve Operation and Management

#### IT Blueprint 3.0 version has been implemented across 32 branches

Head office and all domestic branches will complete upgrade by year-end

#### Customer-centric

- Shared custom information system across group
- Customer-centric and transaction-driven business processing system
- Comprehensive and complete custom and account information clearance
- Greatly improved information quality with disgualified rate decreased to 0.59%

#### Stringent internal control

- All dimensional and comprehensive control from clerk to customer, from transaction to accounting
- Risk control through clerk control and centralized authorization control
- Manage operational risk through centralized control of transaction and authorization
- Control customer risk
- Separated front-desk from back-desk, transactions from accounting

#### Efficient product innovation

- Established overall parameter control system including 16 conceptive area
- More time efficient product innovation and more flexible product allocation
- Support product innovation

# Advanced IT system

#### Optimizing business process

- Instant and efficient fund transfer
- Improved efficiency of transaction processing
- Simplified front desk operation
- Centralized and specialized back office operation





#### Promoting a Capital-efficient Development Model

#### Capital adequacy ratio further increased

# 12.95% 12.58% 10.09% 10.01% 9.07% 2009 2010 1H2011 Core capital adequacy ratio Capital adequacy ratio

#### Enhancing capital management

- Enhance performance evaluation mechanism of capital management, strengthen capital constraint
- Continuously adjust and optimise assets structure and reduce capital charges
- Steadily improve the implementation of ICAAP and enhance capital management capability
- Successfully issued RMB subordinated bonds



#### **Outlook**

Macroeconomy trends

- International financial markets continue to be sharply precarious, and the recovery of global economy is facing growing uncertainty and instability
- The Chinese government will continue to adopt a macroeconomic policy of continuity and stability and will make it more directional, flexible and forward looking. The government will strive to maintain the balance among steady and rapid economic growth, economic structural adjustment and the management of inflationary expectations, to consolidate China's strong economic development momentum

Key focus in 2H2011

- Accelerate to build a large multinational banking group with a diversified and integrated cross-border business platform
- ◆ Improve the efficiency of business outlets and enhance competitiveness, profitability and sustainable development
- Strengthen the asset-liability management for balanced development
- Enhance comprehensive risk management for high quality development







# Q&A





